

PRECISION
TSUGAMI
CHINA

PRECISION TSUGAMI (CHINA) CORPORATION LIMITED
津上精密機床(中國)有限公司

2025-2026

Interim Results Presentation

14 November 2025

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Agenda

- 1 Interim Results Summary 
- 2 Interim Business Review 
- 3 Appendix 

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Interim Results Summary

(April 2025 to September 2025)



1.1 Financial Results Summary



1.2 Key Financial Indicators



1.3 Sales Revenue by Product Category



1.4 Distribution of Domestic and Overseas Sales Revenue



1.5 Distribution of Domestic Downstream Customers by Industry

1.1 Financial Results Summary

- Sales revenue amounted to RMB2.497 billion, a year-on-year increase of 26.2%, marking the highest interim results performance in the Company's history.
 - Gross profit reached RMB863 million, up 35.9% year-on-year. Gross profit margin was 34.6%, up 2.5 percentage points year-on-year. Both gross profit and gross profit margin hit record highs.
 - Net profit was RMB502 million, up 47.7% year-on-year. Net profit margin was 20.1%, up 2.9 percentage points year-on-year. Both net profit and net profit margin were historically high.
- (Unit: RMB'000)

Item	1H FY2022	1H FY2023	1H FY2024	1H FY2025	1H FY2026	YoY Growth%
Sales Revenue	2,370,339	2,200,360	1,494,386	1,978,056	2,496,895	26.2%
Gross Profit (Gross Profit Margin)	658,826 (27.8%)	534,098 (24.3%)	414,077 (27.7%)	634,943 (32.1%)	862,956 (34.6%)	35.9% +2.5 pct
Operating Profit* (Operating Profit Margin)	533,240 (22.5%)	403,766 (18.3%)	283,808 (19.0%)	456,253 (23.1%)	678,309 (27.2%)	48.7% +4.1 pct
Net Profit (Net Profit Margin)	377,657 (15.9%)	300,693 (13.7%)	221,258 (14.8%)	340,036 (17.2%)	502,253 (20.1%)	47.7% +2.9 pct
Earnings Per Share (RMB)	0.99	0.79	0.58	0.90	1.36	51.1%

*Operating profit: gross profit minus sales and management expenses.

1.2 Key Financial Indicators

1. Safety	1H FY2025	FY2025	1H FY2026
1.1 Current ratio (Current Assets ÷ Current Liabilities)	4.3	3.7	4.4
1.2 Quick Ratio ((Current Assets - Inventory) ÷ Current Liabilities)	3.0	2.7	3.2
1.3 Gearing Ratio ((Total Liabilities ÷ Total Assets) × 100%)	22.8%	26.3%	23.4%

2. Revenue	1H FY2024	1H FY2025	1H FY2026
2.1 Return on Equity (ROE) ((Net Profit ÷ Net Assets) × 100%)	8.6%	12.1%	15.5%
2.2 Return on Assets (ROA) ((Net Profit ÷ Total Assets) × 100%)	6.4%	9.2%	11.6%

3. Cash Flow (RMB'000)	1H FY2024	1H FY2025	1H FY2026
3.1 Net Cash Flow Generated from Operating Activities	277,677	9,462	306,873
3.2 Cash and bank balances	1,071,934	948,520	1,081,606
3.3 Current Account Ratio ((Current Income ÷ Current Expenses) × 100%)	121%	101%	115%

4. Capital Turnover	1H FY2024	1H FY2025	1H FY2026
4.1 Average Inventory Turnover Days	161	122	106
4.2 Average Turnover Days of Trade and Notes Receivables	94	97	116
4.3 Average Turnover Days of Trade and Notes Payables	85	67	61

1.3 Sales Revenue by Product Category

Benefitting from the recovery of the manufacturing sector and the increasing competitiveness of the Group's products, sales revenue for all models increased year-on-year.

(Unit : RMB'000)

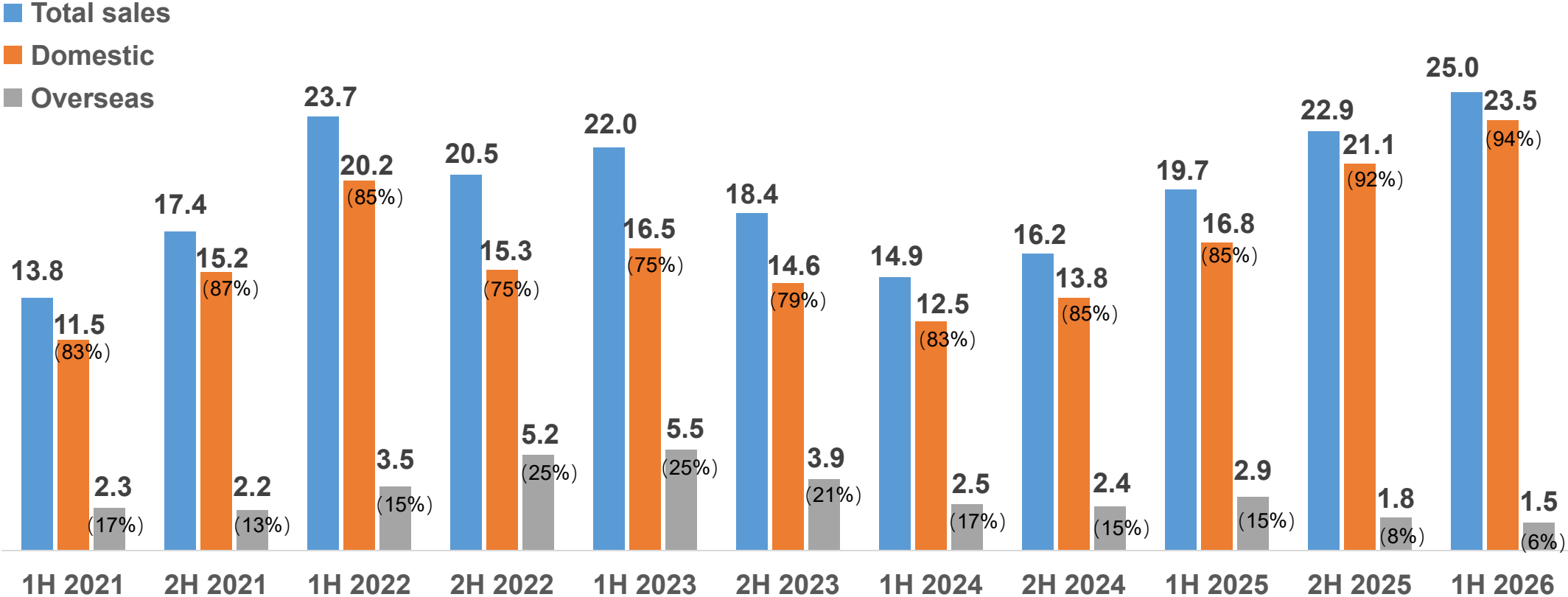
Type	1H FY2024	Proportion	1H FY2025	Proportion	1H FY2026	Proportion	YoY Growth
Precision Automatic Lathe	905,612	60.6%	1,289,276	65.2%	1,529,905	61.3%	18.7%
Precision Turret Lathe	355,794	23.8%	428,112	21.6%	520,610	20.9%	21.6%
Precision Machining Centers	73,961	5.0%	80,429	4.1%	206,727	8.3%	157.0%
Precision Grinding Machines	81,227	5.4%	85,608	4.3%	126,281	5.1%	47.5%
Others*	77,792	5.2%	94,631	4.8%	113,372	4.6%	19.8%
Total	1,494,386	100.0%	1,978,056	100.0%	2,496,895	100%	26.2%

Others*: Includes revenue from sales of precision thread and form rolling machines, parts sales and after-sales services

1.4 Distribution of Domestic and Overseas Sales Revenue

- Domestic sales revenue totaled RMB2.35 billion, up 39.2% year-on-year and 11.4% from the preceding half-year period, achieving an all-time high;
- Overseas sales revenue was RMB150 million, down 48.0% year-on-year and 14.3% from the preceding half-year period.

(Unit: RMB 100 million)

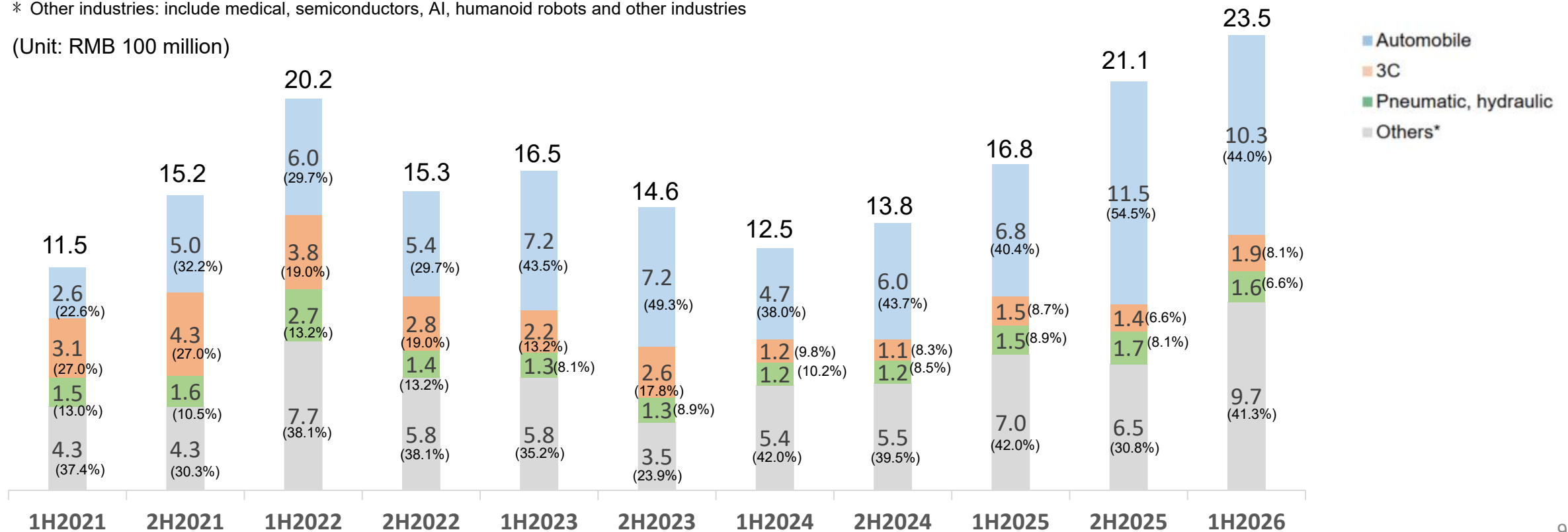


1.5 Distribution of Domestic Downstream Customers by Industry

- The automotive industry remained the largest downstream market, with sales amounting to RMB1.03 billion, a year-on-year increase of 51.6%, and a decline of 10.3% from the preceding half-year period.
- The 3C industry showed improvement, with sales increasing by approximately 29.7% year-on-year and approximately 28.3% from the preceding half-year period.
- Demand within the pneumatic and hydraulic industry remained relatively stable, with sales rising by approximately 4.0% year-on-year. Sales in the second half of the fiscal year were approximately 6.7% lower than in the first half.
- Within other industries*, AI liquid cooling performed particularly well, with sales amounting to around RMB120 million, accounting for 5.2% of total domestic sales, making it one of the key growth drivers.

* Other industries: include medical, semiconductors, AI, humanoid robots and other industries

(Unit: RMB 100 million)



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Interim Business Review



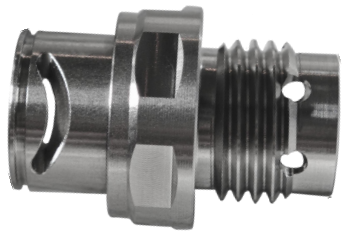
2.1 Progress in New Industry Development



2.2 Stable Dividend Payout Policy

2.1.1 Progress in New Industry Development – AI Liquid Cooling Connector

- Straight through liquid cooling connectors accounted for 80% of total market demand. Among them, those machined using automatic lathes – the Company’s main product – boast significant advantages.
- At present, the machining technology for liquid cooling connectors has been largely finalized, and the industry has entered a phase of bulk equipment procurement.
- From January to September 2025, equipment orders have been signed with dozens of customers, accounting for around 5% of domestic orders.
- The industry in the second half of the financial year, and is expected to become one of the key drivers of the Company’s performance growth in FY2027.



① Quick Disconnect
Socket



② Internal valve core for Quick
Disconnect Socket



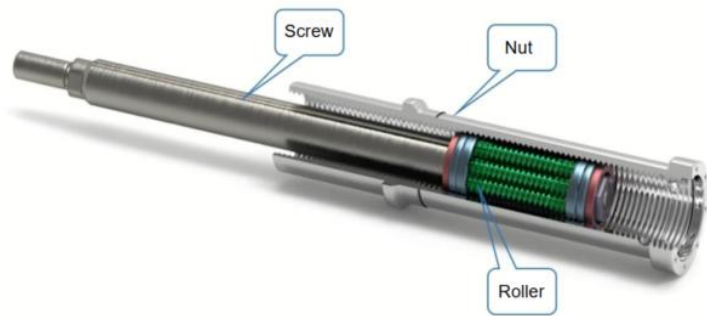
③ Straight-through Quick
Disconnect Plug



④ L-shaped Quick
Disconnect Plug

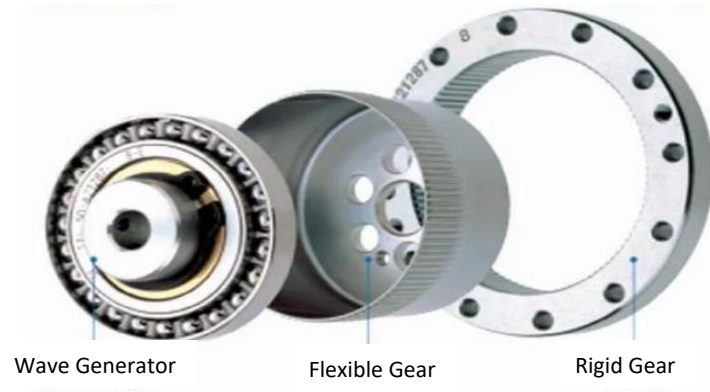
2.1.2 Progress in New Industry Development – Humanoid Robots

- Many of the Company's machines can be used to manufacture core components for key parts of humanoid robots, such as planetary roller screws, harmonic reducers, and planetary reducers.
- From January to September 2025, equipment orders have been secured with dozens of customers, covering automatic lathes, turret lathes, external cylindrical grinding machines, and thread and form rolling machines.
- At present, the humanoid robot industry is still in the exploratory research and development stage. The Company will closely monitor industry trends to promptly address customer needs.



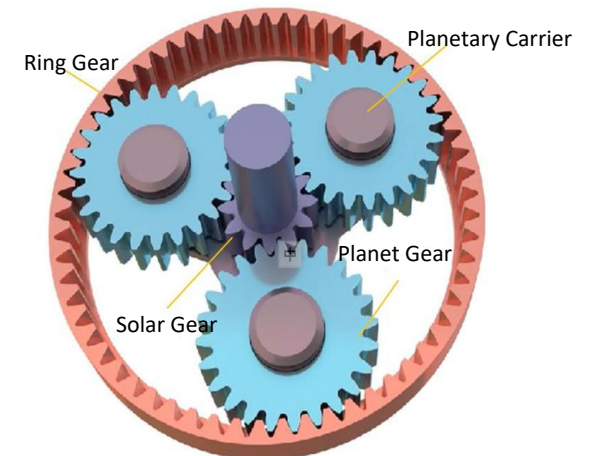
Planetary Roller Screws

Screw, Roller, Nut



Harmonic Reducer

Wave Generator, Flexible Gear, Rigid Gear

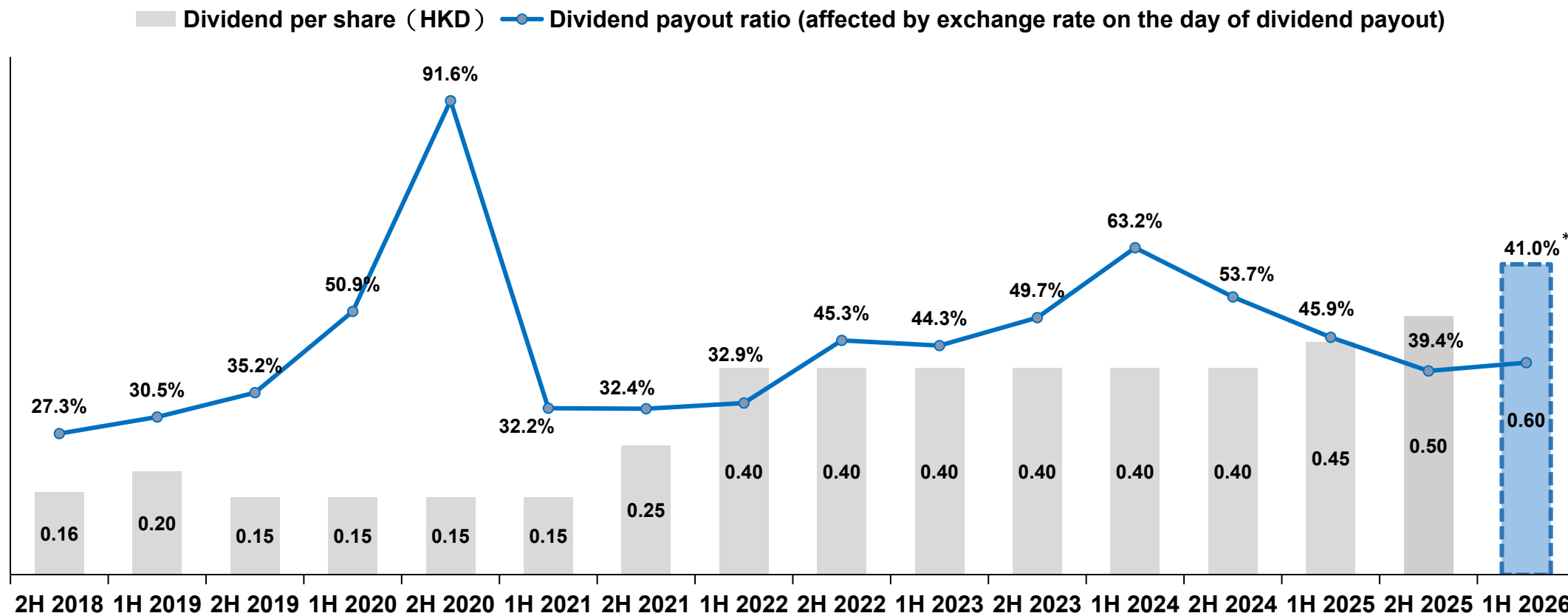


Planetary Gear Reducer

Planet Gear, Solar Gear, Planetary Carrier

2.2 Stable Dividend Payout Policy

- The Board proposed a dividend of HK\$0.60 per share for the first half of the year, marking the highest interim dividend since the Company's listing. Cumulative dividends per share since listing now total HK\$5.16;
- The Company is committed to increasing sales revenue, expanding its market share, and generating investment returns for shareholders through organic growth.



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Appendix

Appendix I. Consolidated Statement of Profit or Loss and Other Comprehensive Income

		For the interim period ended 30 September		
No.	(RMB'000)	FY2024 Interim	FY2025 Interim	FY2026 Interim
1	Revenue	1,494,386	1,978,056	2,496,895
2	Cost of sales	(1,080,309)	(1,343,113)	(1,633,939)
3	Gross profit	414,077	634,943	862,956
4	Other income and gains	49,056	36,460	26,085
5	Selling and distribution expenses	(76,062)	(93,057)	(106,954)
6	Administrative expenses	(54,207)	(85,633)	(77,693)
7	Impairment loss on financial assets, net	1,326	(70)	5,527
8	Other expenses	(7,545)	(750)	(4,199)
9	Finance costs	(606)	(402)	(2,195)
10	Profit before tax	326,039	491,491	703,527
11	Income tax expense	(104,781)	(151,455)	(201,274)
12	Profit for the period	221,258	340,036	502,253
13	Earnings per share attributable to ordinary equity holders of the parent (RMB)	0.58	0.90	1.36

Appendix II. Consolidated Statement of Financial Position

No.	(RMB'000)	FY2025 Interim	FY2025	FY2026 Interim
1	Property, plant and equipment	573,213	554,497	539,411
2	Right-of-use assets	70,106	67,656	67,236
3	Intangible assets	6,512	6,315	6,014
4	Equity investments designated at fair value through other comprehensive income	3,775	4,750	4,750
5	Prepayment	--	--	14,730
6	Deferred tax assets	25,413	26,294	26,998
7	Total non-current assets	679,019	659,512	659,139
8	Inventories	968,719	930,344	987,262
9	Trade and notes receivables	1,141,877	1,566,691	1,648,587
10	Prepayments, other receivables and other assets	16,832	16,287	12,993
11	Cash and bank balances	948,520	1,081,652	1,081,606
12	Total current assets	3,075,948	3,594,974	3,730,448
13	Total assets	3,754,967	4,254,486	4,389,587
14	Interest-bearing bank and other borrowings	--	--	1,768
15	Trade and notes payables	459,253	610,517	493,183
16	Other payables and accruals	163,097	213,949	216,842
17	Tax payable	78,138	137,750	120,751
18	Lease liabilities	2,001	1,338	1,373
19	Provision	8,927	10,391	13,300
20	Total current liabilities	711,416	973,945	847,217
21	Lease liabilities	1,682	1,005	1,300
22	Deferred tax liabilities	111,679	116,361	148,464
23	Deferred income	17,349	16,600	15,850
24	Other liabilities	12,617	12,413	12,405
25	Total non-current liabilities	143,327	146,379	178,019
26	Total liabilities	854,743	1,120,324	1,025,236
27	Issued capital	319,626	319,626	315,479
28	Treasury shares	(31,141)	(87,058)	(133,172)
29	Reserves	2,611,739	2,901,594	3,182,044
30	Total equity	2,900,224	3,134,162	3,364,351
31	Liabilities+Total Equity	3,754,967	4,254,486	4,389,587

Appendix III. Consolidated Statement of Cash Flows

No. (RMB'000)	FY2024 Interim	FY2025 Interim	FY2026 Interim
Cash flows from operating activities			
1 Profit before tax	326,039	491,491	703,527
Adjustments for:			
2 Finance costs	606	402	2,195
3 Interest income	(15,841)	(7,326)	(8,831)
4 Provision for/ (reversal of) trade receivables and impairment loss	(270)	310	(4,966)
5 Provision for/ (reversal of) impairment of prepayments, other receivables and other assets	(2)	1	(1)
6 Provision of/ (reversal for) impairment of financial assets at fair value through other comprehensive income	(1,054)	(241)	(560)
7 Losses from disposal of items of property, plant and equipment	63	33	362
8 Depreciation of property, plant and equipment	26,909	25,704	28,396
9 Reversal of provision for inventory depreciation	(304)	(1,614)	1,725
10 Depreciation of right-of-use assets	2,168	2,492	2,020
11 Amortization of intangible assets	663	785	948
12 Equity-settled share-based payment expenses	--	2,790	12,940
13 Adjusted profit before tax	338,977	514,827	737,755
14 (Increase)/ decrease in inventories	171,969	(110,030)	(58,643)
15 (Increase)/ decrease in trade and notes receivables	81,110	(160,409)	(76,730)
16 (Increase)/decrease in prepayments, other receivables and other assets	223	(3,490)	3,295
17 (Decrease) in trade and notes payables	(233,096)	(74,530)	(117,334)
18 Increase/ (decrease) in other payables and accruals	12,903	(1,129)	11,434
19 Increase /(decrease) in other liabilities	1,042	(540)	(8)
20 Increase /(decrease) in contract liabilities	8,262	(25,528)	(8,541)
21 Decrease in deferred income	(424)	(750)	(750)
22 Increase/(decrease) in provision	(2,303)	1,932	2,909
23 Cash generated from operating activities	378,663	140,353	493,747
24 Income tax paid	(100,986)	(130,891)	(186,874)
25 Net cash flows from operating activities	277,677	9,462	306,873

Appendix III. Consolidated Statement of Cash Flows (Cont.)

		For the interim period ended 30 September		
No.	(RMB'000)	FY2024 Interim	FY2025 Interim	FY2026 Interim
	Cash flows from investing activities			
26	Interest received	15,841	7,326	8,831
27	Purchase of items of property, plant and equipment	(54,704)	(31,466)	(14,243)
28	Proceeds from disposal of items of property, plant and equipment	166	289	571
29	Additions to other non-current assets	--	--	(14,730)
30	Additions to intangible assets	(748)	(1,822)	(647)
31	Withdrawal in time deposits with original maturity of more than three months	495,500	388,000	150,000
32	Placement in time deposits with original maturity of more than three months	(578,000)	(115,073)	(44,926)
33	Net cash flows from/(used in) investing activities	(122,920)	247,254	84,856
	Cash flows from financing activities			
34	Repurchase of shares	--	(5,819)	(116,403)
35	Increase in borrowings	--	--	1,768
36	Dividends paid	(140,122)	(138,372)	(168,601)
37	Interest paid	(606)	(402)	(2,195)
38	Principal portion of lease payments	(2,167)	(1,739)	(1,270)
39	Net cash flows used in financing activities	(142,895)	(146,332)	(286,701)
40	Net increase in cash and cash equivalents	11,862	110,384	105,028
41	Cash and cash equivalents at beginning of period	638,572	678,007	390,064
42	Cash and cash equivalents at end of period	650,434	788,391	495,092
	Analysis of balances of cash and cash equivalents			
43	Cash and cash equivalents	650,434	788,391	495,092

Q&A Session



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